



September 5, 2011

Peter Lange, Ph.D.
Provost
Thomas A. Langford University Professor
Duke University
Box 90005 - 220 Allen Building
Durham NC 27708-0005

Dear Provost Lange:

The Academic Programs Committee has unanimously passed the proposal from the Fuqua School of Business outlining a two-year, open-enrollment Masters of Management Studies in Finance (MMS-Finance) degree in the United Arab Emirates (UAE). The APC commends the thoughtful and constructive efforts by Fuqua faculty and administration to deliver an improved program that aims to embrace a diverse pool of applicants from the region. The APC will review the program in late 2013 (after a second cohort of students has matriculated, if one has) to determine if further cohorts can be admitted. It is recommended that Fuqua develop a marketing program beyond any of the Securities and Commodities Authority of United Arab Emirates (ESCA), in part to help ensure a more diverse applicant base. Finally, the region's unique financial institutions and cultural richness and traditions provide an excellent opportunity for Fuqua to develop interdisciplinary ties across a variety of Duke departments and schools and the APC encourages Fuqua to further these connections.

Sincerely,

A handwritten signature in black ink, appearing to be "JD York", is placed over a light gray rectangular background.

John D. York, Ph.D.
Cancer Biology Professor of Pharmacology
Chair, Academic Programs Committee

John D. York, Ph.D.
Investigator

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